Constructing Excellence in Wales Coleg Cymunedol y Dderwen Gateway to the Valleys (G2V)

Ed Evans Director, Exemplar and Demonstration Programme



### Exemplar Programme

- Launched in March 2011
- "Worthy of being copied"
- Innovative but "well rounded" (and evidenced)
- Key actions at key stages = successful outcomes
- "Telling the story"
- Based on the sustainability model



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### **Exemplar Programme**

Case studies at 3 key stages :

- Post-design intent
- Post-construction delivery
- Post-occupation outcomes



Panel review

### Evidence based ie. KPI's



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### **CEW Best Practice Programmes - Project** Locator

Exemplar Projects - Green Demonstration Projects - Purple Case Studies - Blue

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#### United Welsh Passivhaus

Exemplar Project Best Practice Themes Air tightness Passivhaus certification Building energy in use Download Pilot Case Study Ebby Vale, Blaenau Gwent, NP23 United Welsh Housing Association Y ...

#### St Athan Housing Development

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#### Newport High School

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#### Tata Stores, Visitor and Training Centre

Exemplar Project Best Practice Themes Predictability Overall Cost Quality/ Defects Material SpecificationDownload Design Case Study Abbey Works, Margam, Port Talbot, SA13 2NG Tata Steel Ltd ...

#### Wrexham Industrial Estate Access Road

Exemplar Project Best Practice Themes Site Waste Management Cost Predictability Time Predictability Community Consultation Download Design Case Study Wrexham Industrial Estate Wrexham LL13 9XR

#### Llanwern High School

Exemplar Project Best Practice Themes Community Benefits Public Consultation Site Waste Management Material Specification Downlo Construction Case Study Llanwern High School Hartridge Farm R.

#### Gateway to the Valleys School (G2V)

Dani Desphine Thermon County



# **Case Studies**





### Contact us

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## Gateway to the Valleys

A Bridgend County Borough Council project

Supported by Welsh Government



# Gateway to the Valleys

- Context
- Vision school and community
- Project
- Consultation
- Building
- BREEAM
- Contractor involvement
- Community benefits
- School involvement

### Context



- Two large sites, three schools.
- A key area in the regeneration of Bridgend.
- A significant opportunity to bring about change for the better – in facilities, services and the lives of the community.



### Vision

- Develop a modern facility for Coleg Cymunedol Y Dderwen, which will be a landmark feature and a visible endorsement of the value placed upon the community of the area it serves.
- Have a vibrant and successful 11-18 school serving the Garw and Ogmore valleys and the Valleys Gateway area.
- Develop a multi-agency hub on the campus which lays the foundation for meeting a range of needs of the children and young people, their families and the wider community and, in so doing, raises aspirations.
- Establish a successful partnership between public, voluntary and private sector groups to serve the best interests of the local communities in this area of Bridgend County.
- Achieve a facility which is environmentally and economically sustainable.

## **School catchment**





## Vision - school

- Places for c1570 students (including ALN) with room to expand further if necessary.
- "schools within a school".
- ICT rich learning.
- Strong focus on teaching, learning and high achievement.
- A broad and innovative curriculum.
- An aspirational environment.
- School provision part of an integrated service to students and families.



# Vision – community

- An inviting public realm, iconic building and dedicated community area.
- A natural community hub.
- Multi-agency team(s).
- Dual and multi-use areas.
- Inter-generational activity.
- A role for the voluntary and private sectors.
- Blurring of traditional school/community boundaries.





- Programme/project management
- Initial options appraisal 2007
- Feasibility study 2008
- Statutory process public notice May 2009
- Ministerial approval November 2009
- Design team appointed December 2009
- RIBA Stage C 3 options prepared for funding bid May 2010
- Leadbitter appointed May 2011
- Grant funding approved October 2011
- Start on site October 2011



### Early Contractor Involvement / Procurement

- Standstill period while the funding was secured.
- Tender process was delayed awaiting establishment of the SEWSCAP framework.
- Competitive mini tender based on. NEC 3 Option C two stage, Target Cost with shared savings.
- 80% cost certainty.
- Open Book process.
- Authority fully supportive of the process.
- Collaborative working.

# Project

### Benefits

- Reduced risk through pre planning.
- Better buildability.
- Improved design quality.
- Two-way flow of information.
- Ability to start on site early.
- Shared goals of the project.
- Assess actual cost as project progresses.
- Early agreement on outturn costs.
- Ability to change.
- Shared risk.



### Fig 1: When to set the Target Price

TIME (dasign/cost development)



## **Consultation**

- Commenced at feasibility stage
- Wide range of stakeholders
- Variety of school and wider community engagement
- Communication plan
- Support of entire project team













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## Sustainability -BREEAM

- Designed to have very low energy demand (EPC CO2 index of 8) and incorporates solar hot water and PV technologies to further reduce CO2 emissions by 39%
- Target airtightness set at 5 m<sup>3</sup>/m<sup>2</sup>.h, but design team hopeful of achieving 3-3.5 m<sup>3</sup>/m<sup>2</sup>.h. specialist airtightness consultant employed to identify points to focus on in the design in order to minimise potential air permeability
- Heating via a biomass boiler that is sized to deliver 78% of the annual heating load
  secondary gas boiler will deliver remaining peak load and will serve as a backup
- Low impact materials specified extensively across the scheme and consideration given to product lifecycle and maintenance impacts
- Over 15% recycled content, as measured by the WRAP toolkit, is forecast to be achieved on the scheme, while over 90% of the total aggregate used will be from secondary/recycled sources
- Life Cycle Assessments (LCA) carried out on both a steel frame and a concrete frame construction option, with the steel frame solution demonstrated as being more preferable



## Sustainability -BREEAM

- Early consideration of BREEAM issues resulted in achievement of a BREEAM Education 2008 Outstanding rating with a pre-construction score of 89.82%
- Project team proactive in approach to achieving BREEAM credits early scoping study ensured that the client was able to record all "credited" activities during the options appraisal and feasibility stages
- Innovation building connected to CHP unit which was installed as part of this scheme in the adjacent swimming pool and shall provide electricity to the main school
- High scores in 4 out of the 9 BREEAM categories:
  - Management 100%
  - Waste 100%
  - Energy 92%
  - Water 87.5%





### Contractor Involvement

- Vast knowledge base gained from similar projects.
- Lessons learnt carried forward
- Tried and tested supply chain.
- Proven track record.
- Continual improvement.
- Developed relationships with Designers.



## Community Benefits

### Aspirations

- First major project to apply community benefits in BCBC.
- Lasting benefit for the local community.
- Aims:
  - jobs opportunities for locally unemployed. 1 person employed per £1m capital spend (£34m);
  - skills locally skilled and locally trained people;
  - local supplier engagement where possible, 25% subcontractors from Bridgend plus a further 50% from wider CF area.
  - involvement in community led projects jobs, skills and support.
- Governance set up and partnership arrangements with Leadbitter.



### **Jobs and Skills**

### Local is defined as Bridgend postcodes (Area A) plus a 22 mile radius from CF32 9EL (Area B)

- **443 local people** have worked on this project;
- **153** of these live in **Bridgend**;
- 75 of these people were previously unemployed;
- 27 of these live in Bridgend.







### **Jobs and Skills**

**53 Bridgend based** people have been trained on this project which include:

- 17 Apprentices
- 16 Trainees
- 20 Work Experience/ Placements



### **Supplier Engagement**

- 67 local companies attended our supply chain event
- £1.2m of work has been given to these companies
- Over £6m (21%) has been spent with companies based in Bridgend
- A further £9m (53%) has been spent in our Area B (22 mile radius)





### **Community Involvement**

17 schools and colleges & 12 local community organisations engaged – 4949 pupils engaged with!











## **School Involvement**