# M-Sparc – Menai Science Park Wednesday 10<sup>th</sup> May 2017





# **Exemplar Programme**

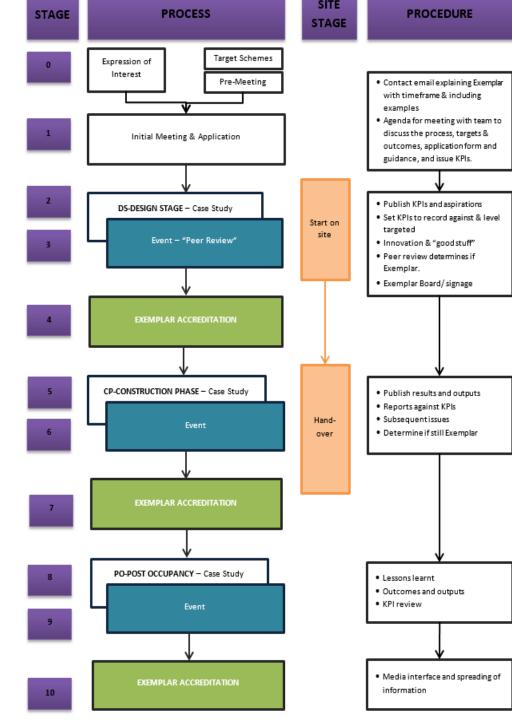
#### Case studies at 3 key stages:

- Design Stage intent
- Construction Phase— delivery
- Post-occupation outcomes

Peer Review

Evidence based i.e. KPI's

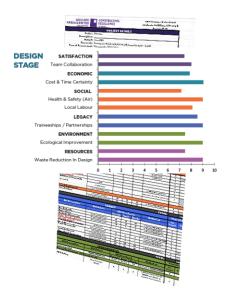




## **Case Studies**

# Community benefit policies in construct resolution the impact Community benefit with Amenia Construct The Amenia Construct The

**KPIs** 



# **Events**





Awards





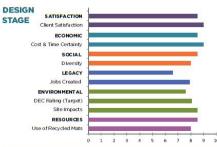
# Menai Science Park - M-SParc

- Peer Review of the above Project
- Exemplar & Innovative in what ways?
- Yellow form collected at the end.

#### **DESIGN STAGE CASE STUDY**







Pryderi Ap Rhisiart, Bangor University

Leighton Cooksey, FaulknerBrowns

Enabling Works, Utilities and Site Acquisition:

64 weeks - Design Phase Jun 15 - Sept 16;

£2m; Fees and Legal: £1.5m; D&B Contract: £15m

The Exemplar Menai Science Park is a £20m project funded by the Welsh Government and EU ERDF fund. The aim is to spark the economy in North Wales by developing knowledge-based enterprises.

Menai Science Park Ltd (M-SParc) is currently developing its ambitious plans to build Wales' first dedicated Science Park in Gaerwen, some six miles from Bangor, M-SParc, a wholly-owned subsidiary of Bangor University, will offer clean workspace, offices and labs along with open hot desking, M-SParc will host companies, businesses, and research projects that are linked with knowledge based science, energy, environmental services and clean technology enterprises (although it will not necessarily be limited to these sectors). Ancillary services such as business support, IP advice and a Risk Fund will also be available for businesses established on the site.

The design and build contractors, Willmott Dixon, were appointed from the North Wales procurement framework and have been working with the project team to develop the detailed designs based upon concepts developed by architects FaulknerBrowns. Works started on site in the autumn last year and aims to be complete by early 2018.

This ground-breaking project has used Exemplar techniques during the design phase to engage with end users and consult with FM providers, using BIM to assist with the development of the design and consider how waste could be minimised.









#### **KEY CONTACTS**

PROJECT DETAILS

lan Lamb, Gleeds UK

D&B Oct 16 - Jan 18:

Contractor: David Williams, Willmott Dixon

Structures: Caulmert: M&E Design: TACE

Gordon Brown - CE Wales gordon.brown@cewales.org.uk Menai Science Park Ltd (M-SParc)
- Pryderi Ap Rhisiart
p.a.rhisiart@bangorac.uk











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## Menai Science Park (M-SParc) Exemplar Project Presentation



# M-SParc - Background



- Company Established in 2013
- Small Team, Huge Engine!
- The aim
   To create an advanced, relevant and sustainable Science
   Park to serve the people and economy of North-West
   Wales, propelling the region into the future and increasing the overall Welsh value proposition.

But that's boring!..

# M-SParc — The Idea



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M-SParc. "We all have great ideas. But how many become reality?

To turn that initial idea into a successful venture something extra is needed.

Something which ignites ambition.

Something that creates the energy to succeed.

Something which helps that initial spark light the way to a better future.

We understand that pioneering, innovative businesses at the cutting edge of science need expert knowledge, skill, support, encouragement and investment to succeed.

M-SParc will create the right environment, we will offer specialist business support, and provide dedicated facilities. We will help knowledge based science, energy, environmental services and clean technology enterprises, ICT, and natural products including life sciences, to get going.

M-SParc will also ignite ambition in the young people of North West Wales, generating a better understanding and creating positive attitudes to science. We will accelerate the economic development of the area, helping shape high value jobs. We will help start new opportunities in our communities. We will help Bangor University start new era of positivity with businesses.

When you visit M-SParc, it will be positive, it will be vibrant. There will be a buzz. We are the ignition to a very powerful engine of opportunity in North West Wales.

But your spark of imagination will provide the key."

# M-SParc - Background



- £21m Project
- Welsh Government and WEFO (ERDF)
- Company limited by shares
- Wholly owned subsidiary of Bangor University





# M-SParc — Focus & Fit



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#### Focus & Key Sectors:

- Low Carbon
- Energy
- Environmental Services
- ICT
- Natural Products

## Fit:

- Strengths of Bangor University
- Key Economic Developments
- Energy Island Programme
- Enterprise Zone



# M-SParc — The Site



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- 8ha (20 acre) site with 7 Plots Identified
- Outline Consent Secured
- 22,700sqm GEA Class B1
- Option for additional land



# M-SParc — The Site



- Greenfield
- Utility Connections Established
- Resilient Internet Connection
- Location, J7 A55





# M-SParc – The 1<sup>st</sup> Building



- 5000 sqm (internal)
- Open Innovation Space & Co-Working
- Pre-incubation and incubation units, accelerator space and space for mature projects;
- Full On-Site Business Support Package
- Labs and Offices
- Meeting Rooms
- Development Plots
- Completion Q1 2018



# M-SParc — The Demand?





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- 20 Virtual Tenants (post@m-sparc.com)
- Business Development Manager (Jan 2017)
- Healthy Demand Schedule
- 3 'Anchor' tenants in discussion

Site Update: (Also online: <a href="https://www.youtube.com/watch?v=rptfgsGYLCU">https://www.youtube.com/watch?v=rptfgsGYLCU</a>)





# M-SParc – The Approach



#### **Project Ethos and Statement**

"As a team we'll deliver an award winning building that we can all be proud of. M-SParc will be an exemplar to the construction industry. The project will provide lasting economic impact for the region, immediately through community benefits and into the future through provision of high quality job and entrepreneurial opportunities. We will do this through communicating openly with each other, with the public, and with our stakeholders and by working as a team. We will exceed expectations and strive to be the best. "

But again that's boring...

# The Approach – Why?



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- Collaborative Team Approach
- To listen and respect each other
- To action and deliver
- To be open
- To leave a lasting legacy







# The Approach – Why?



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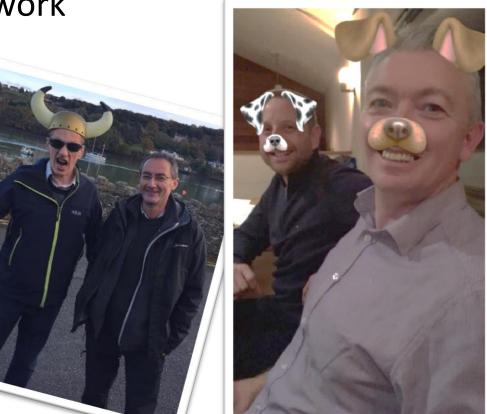
- Problem solving / sharing / difficult discussions
- Ownership
- People enjoy coming to work

Team go the extra mile

Pride

A better product

And much more....



# 360° Consultation



- We were not experts in Science Parks!
- Consultation
  - External
    - Public
    - End Users
    - Visits
  - Internal
    - Facilities Management
    - Directors
    - Business Plan
    - End Users



# External – Listening



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- Public
  - No build zones identified at masterplan level
  - Opportunities for community benefits
- End Users
  - Need for clean workshops identified
  - Travel issues identified and tackled

Spirit of the building evolved.





# Internal – Listening



A Bangor University Company

- Listening is the wrong word
  - Involvement, inclusion and embedding
- Created ownership
- Circa 300 comments captured and addressed as part of the internal process.
- Stakeholders such as:
  - Facilities Management
  - Directors
    - Business Plan
  - End Users

# Internal – Value Tree



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Objective 1 Objective 2 Objective 3 Objective 4 Objective 5 Objective 6 Objective 7 Objective 8 Objective 9 Delivery of the Provide optimum Provide strong Provide access Resilience to Deliver Create a Exceed Facilitate an development rental levels sustainability support to to skills base for effective phased respond to commercial distinctive Phase within businesses companies changing market and revenue identity and delivery targets and other time and cost sustainability appearance constraints external factors to promote M-SParc and its ethos Secondary objectives .

Deliver capital project in defined timescale

Meet funder's timescale expectations

Not to exceed capital expenditure and revenue budget

Timely delivery in order to respond to industry timescales (e.g. Energy Island) Support each stage of business development: pre-incubator; incubator; accelerator.

accelerator, and grow-on

Specifications and rental prices of zones to match business's financial capacity

Balance lettable and support spaces

Provide opportunities for discrete/private commercial activities

Preserve commercial IP in Access to support businesses/admin teams

Fit-out support

Provision of effective shared support/amenity space

Communal meeting and conference space for tenants

Maximise opportunities for clustering and collaboration Support for postgraduate course work activities alongside science park

activities alongside science park tenants

Accommodate of postgraduate taught course activities

Ensure supportive environment for Post-Docs to commercialise IP

Establish strong links with Bangor University, Coleg Menai and Schools Ensure building | Deliver critical mass of lettable to respond to public, market, and other external revenue position

influences

at 4 stages of

Flexibility of space

diversity of science

expansion facilities

and technologies

Provide rapid

response

within set zones

Accommodate

growth

Modular space running costs
strategy to (fabric and energy/
facilitate easy services)
reconfiguration to
support businesses

Flexible approach to support future phases Focus external presence and impact on selected key elements

Seek to establish presence from A55 (visibility or identity) where possible

Maximise visibility and presence as early as possible on approach to M-SParc

Inspirational, energetic, engaging, and enlightening throughout

An open and accessible space for wider community as well

Achieve BREEAM 'Excellent' (funding requirement)

Balance social, economic and environmental factors

Reduce lifecycle environmental impact

Reduce/minimise long term operational costs

Maximise use of indigious materials where possible

Showcase

sustainable

technologies as

part of building

for y Phase 1 design to facilitate future phases

Provide sense of a complete science park at the end of phase 1

Minimise impact of future phase construction on early phases

Consider zoning of the building components to ensure their lifespans enable staged replacement and future flexibility

# **Key Lessons**



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- We can't be experts in everything
- We can create conditions and an approach that will bring the best out in people.





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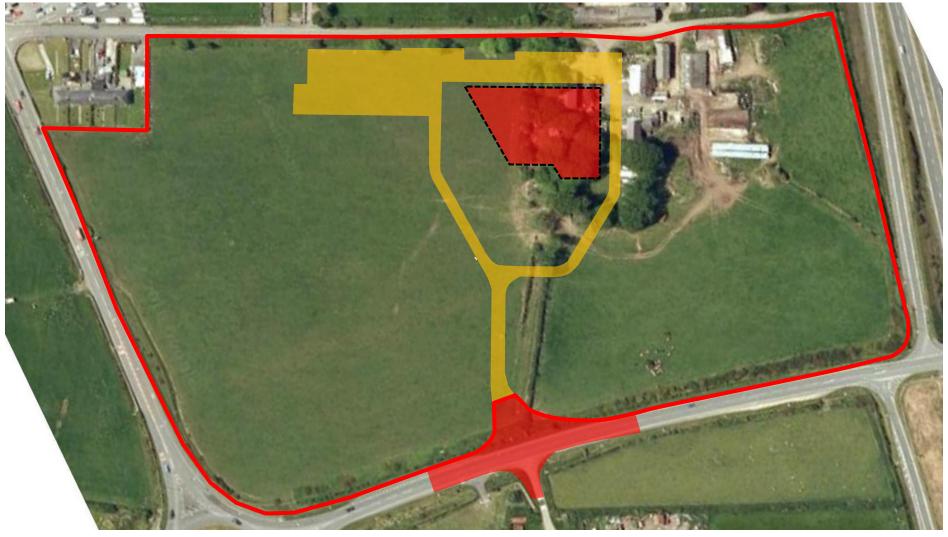
Diolch

**Thanks** 

www.m-sparc.com

pryderi@m-sparc.com - #msparc - @m\_sparc

#### **Site Layout / Existing Overlay**

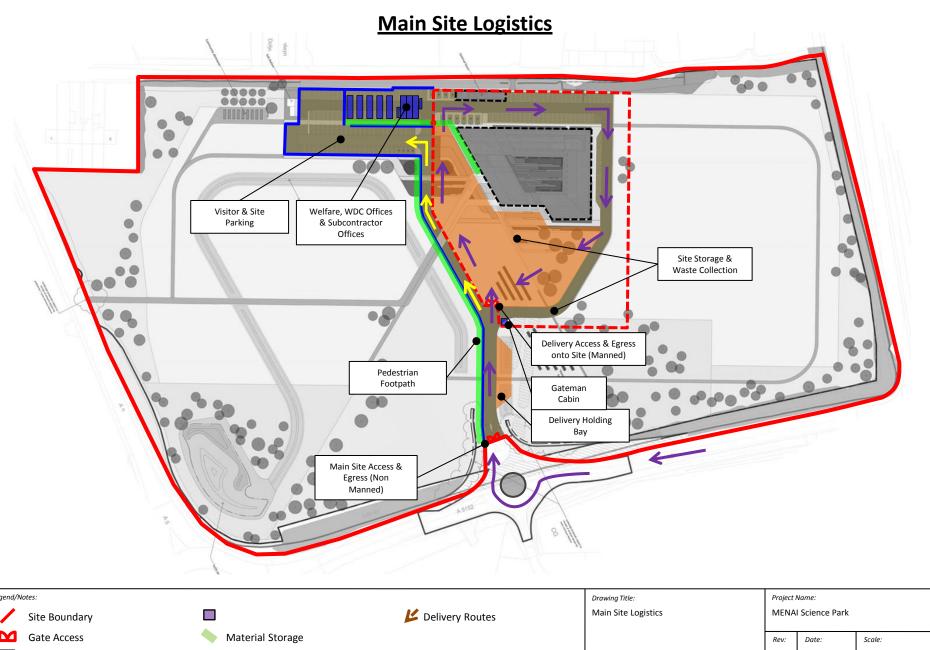




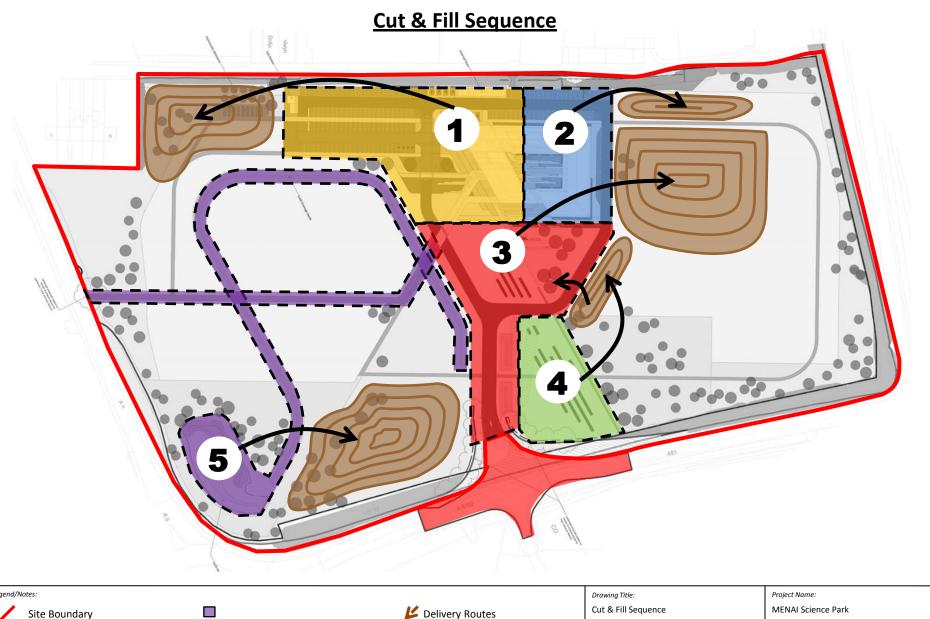
#### **Initial Site Logistics**





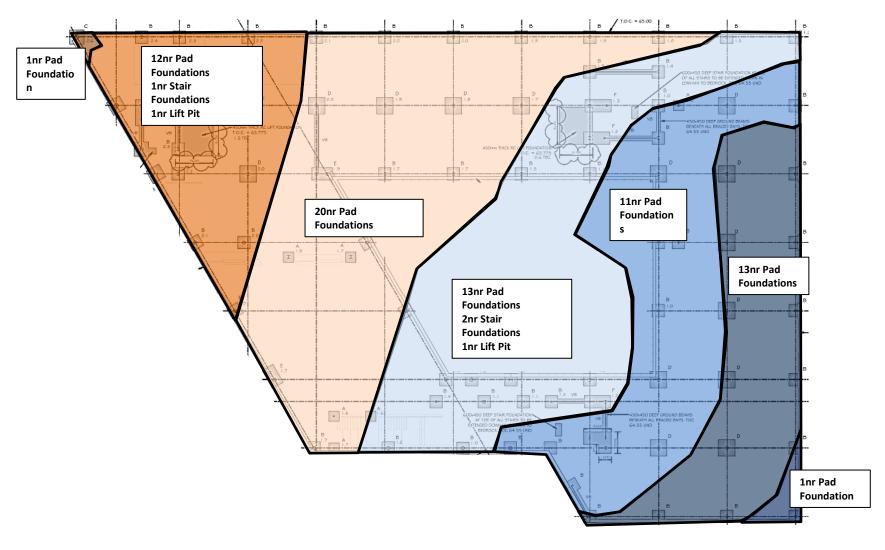




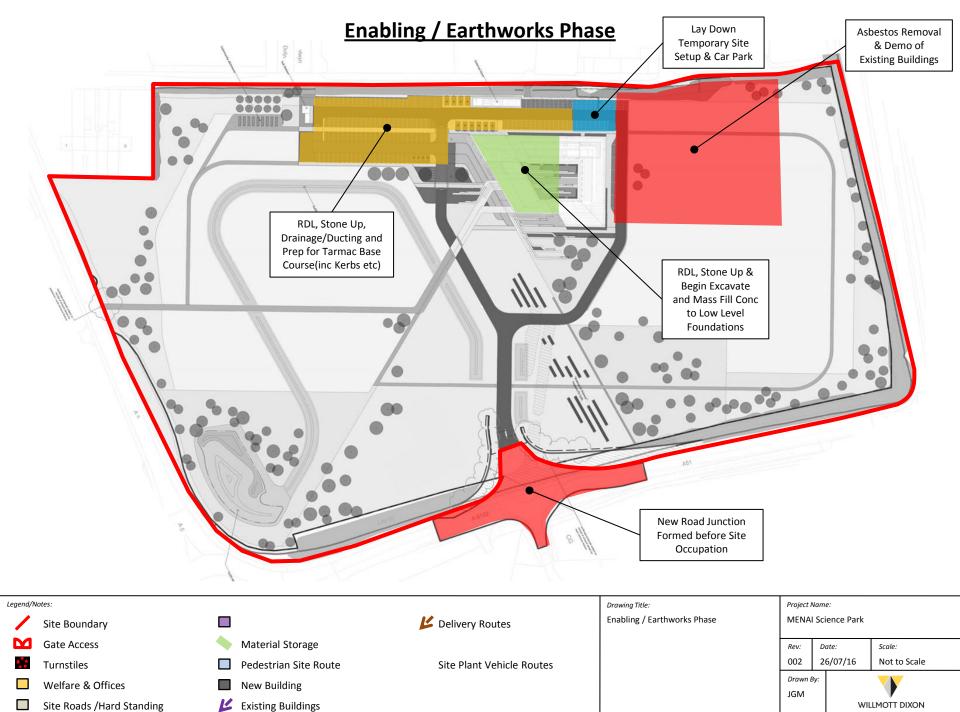


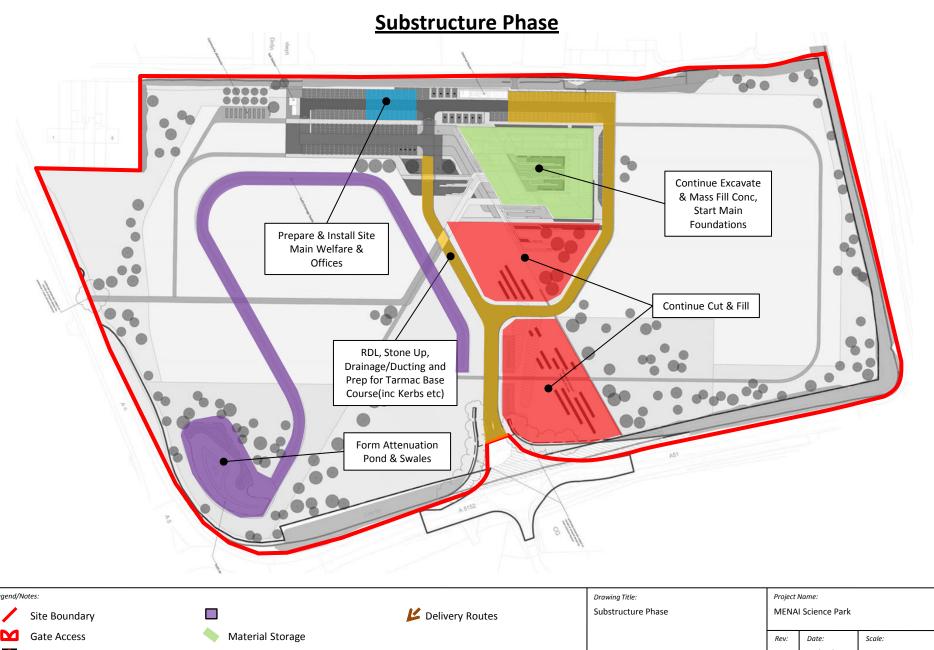


#### **Foundations/Earthworks Overlay**

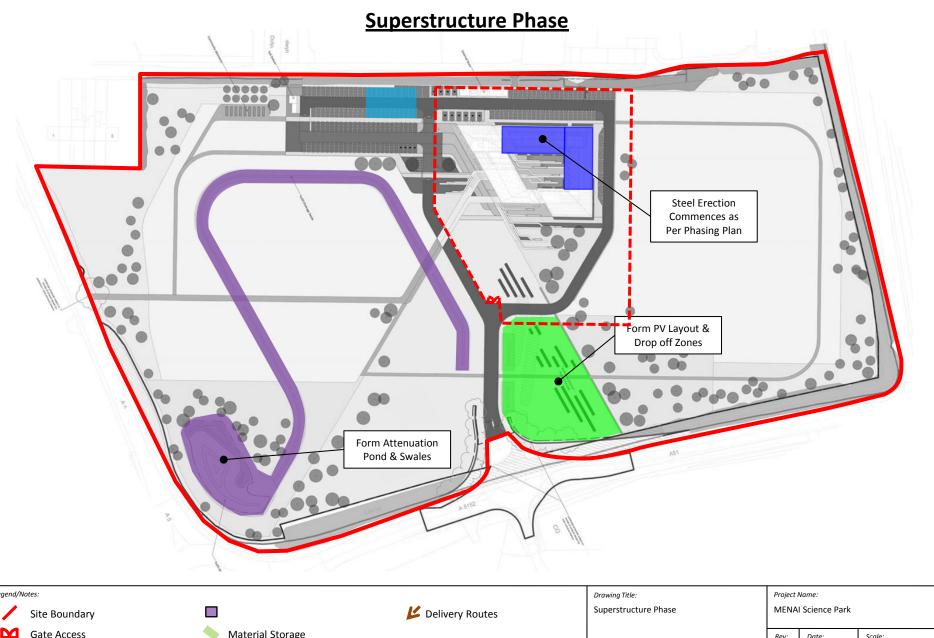






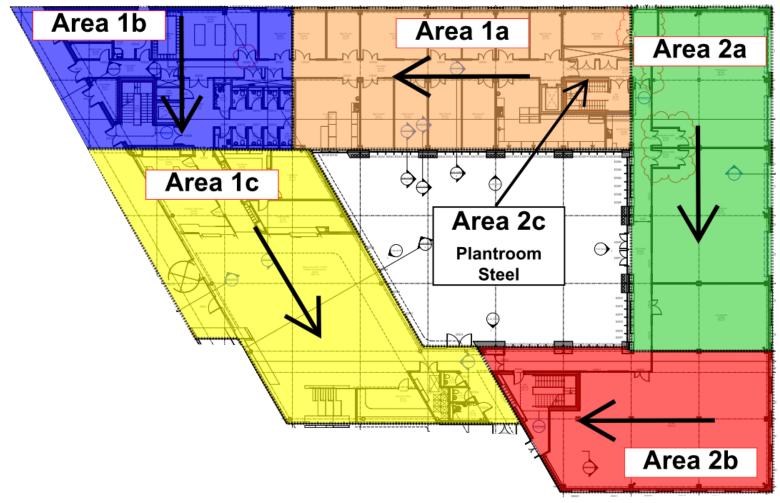








#### **Steelwork & PCC Phasing Areas**

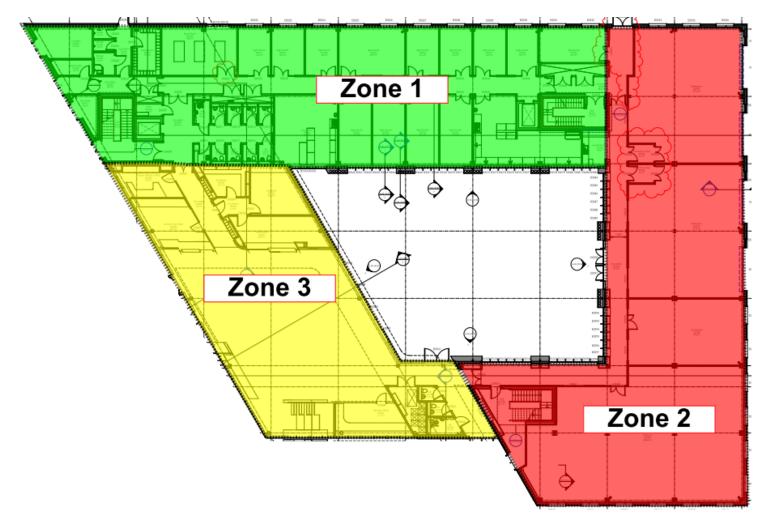




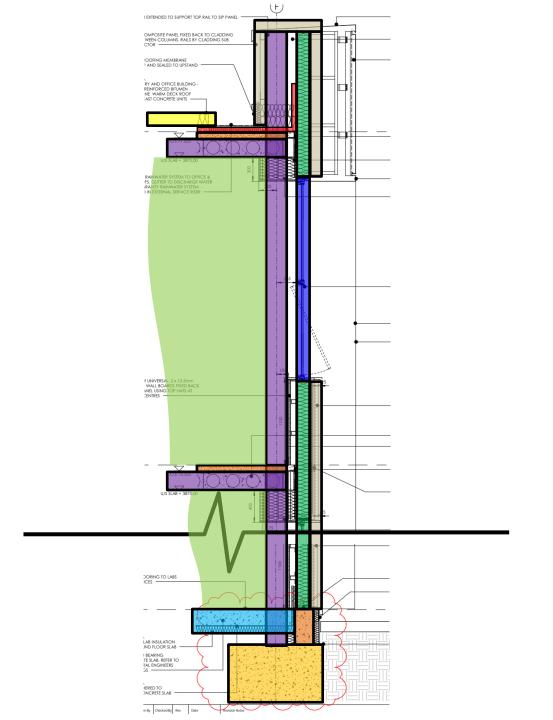


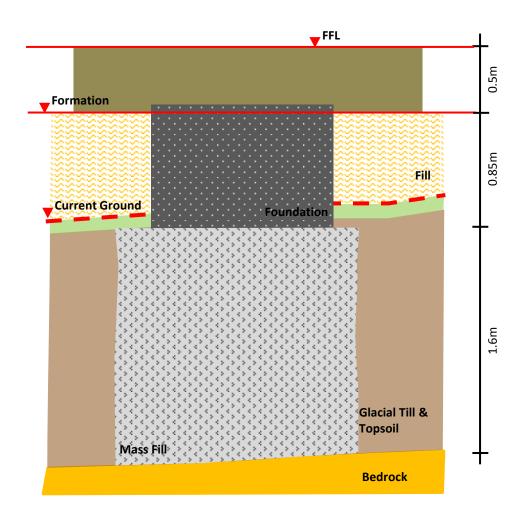


#### **Fit-out Phasing Zones**









#### FAULKNERBROWNS ARCHITECTS

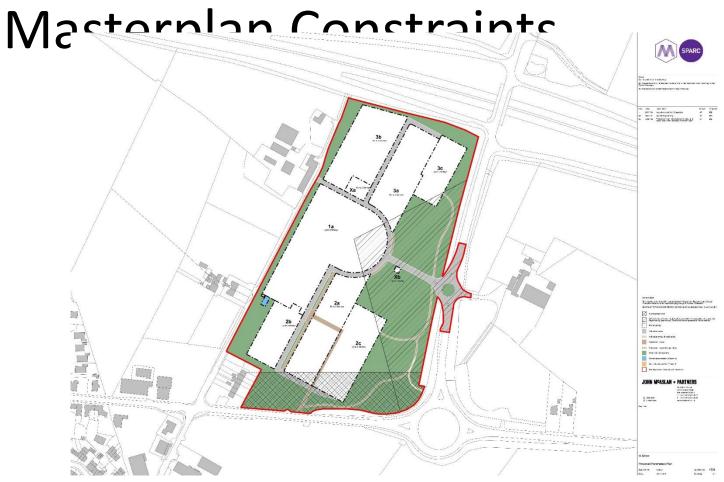
Constructing Excellence Exemplar Presentation Menai Science Park

10<sup>th</sup> May 2017

# M-SParc — Outline



# M-SParc – Outline















# Understanding the Clients







understood it



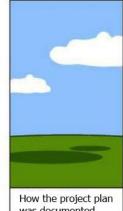
How the draftsman designed it



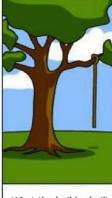
How the project manager explained it to the council



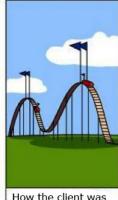
What the husband was expecting



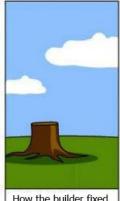




What the builder built



How the client was billed



How the builder fixed the errors



What the client really needed

















# BIM-Defining the Clients and users needs

"The Project shall be delivered to Level 2 BIM"













