Constructing Excellence in Wales

Merthyr Tydfil Town Hall
Reducing the Carbon Footprint of a Listed Building

17th June 2013

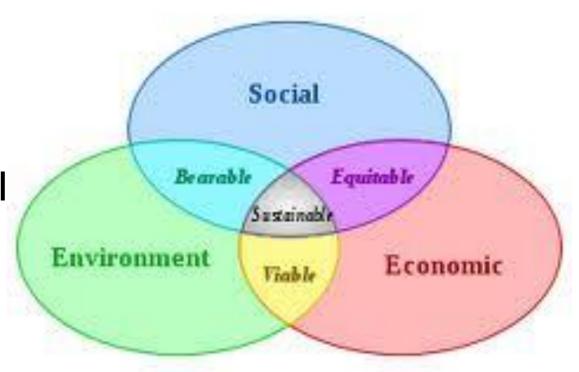
Ed Evans

Director, Exemplar and Demonstration Programme



Exemplar Programme

- Launched in March 2011
- "Worthy of being copied"
- Innovative but "well rounded" (and evidenced)
- Key actions at key stages = successful outcomes
- "Telling the story"
- Based on the sustainability model



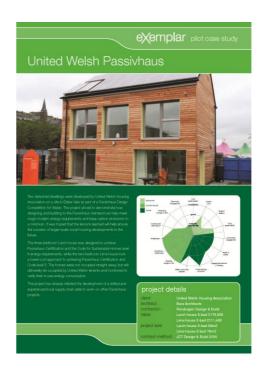
Exemplar Programme

Case studies at 3 key stages:

- Post-design intent
- Post-construction delivery
- Post-occupation outcomes

Panel review

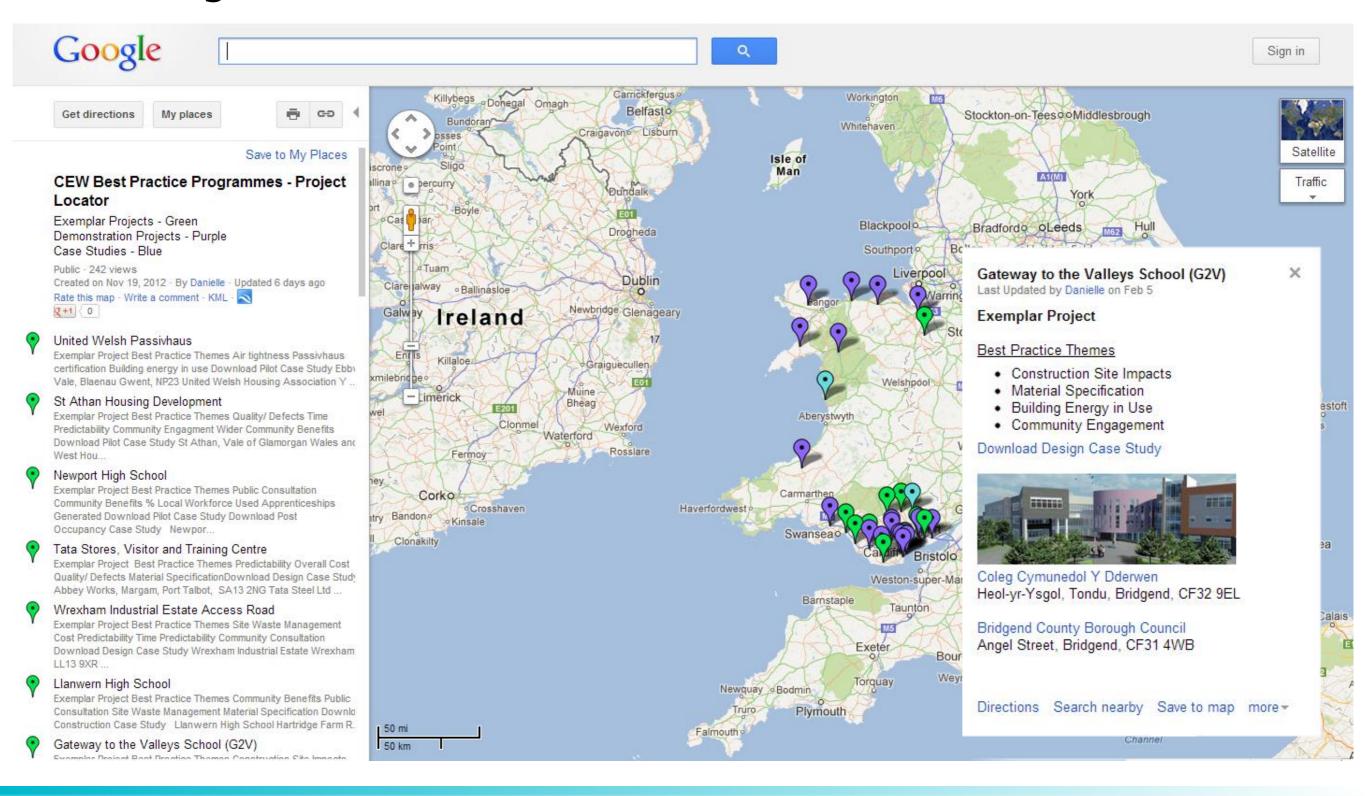
Evidence based ie. KPI's





Project Locator

http://goo.gl/maps/3snqG





Case Studies



Contact us

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Constructing Excellence in Wales

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Merthyr Tydfil Old Town Hall

- Community Value



The Old Town Hall – Why a Housing Association?

- Our Roots
 - History
 - Past Experience
 - Charitable Status
- Our place within the community



Mission

- To provide the people of Merthyr Tydfil with an excellent housing service at an affordable price.
- To work in partnership and to reinvest surpluses back into our community to:
 - Give people opportunities to grow;
 - To provide housing;
 - To improve the built environment



Our Vision for the Old Town Hall

Our vision for Merthyr Tydfil Old Town Hall is for it to reignite the ingenuity, entrepreneurship, creativity and pride of the community which is endemic in the heritage of the town.

Our mission is to successfully renovate the Old Town Hall, bringing it back into purposeful use and to ensure that this heritage asset is maintained for future generations.

The values that will underpin the way we work to deliver this project are:-

- Participation
- Creativity
- Inclusion
- Educational
- Efficiency
- Accountability



The Strategic Context

- Heads of the valleys Regeneration Programme
- European Physical Regeneration Project: £20 million.
- Merthyr Learning Quarter and Castle Cinema Redevelopment: £40 million
- Heritage Lottery Townscape Heritage Initiative: £4 million
- Arts & Creative industries





For more information

Please feel free to get in touch if you have an idea you would like to develop or would like more information

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The Procurement of:

Red House/Old Town Hall Project Merthyr Tydfil CEW – 17/06/13

The Buy Decision



- Produced draft procurement strategy in June 09
- Initial proposals considered scheme with façade retention, greater levels of funding and more commercial space
- Consideration of D&B with ECI and Framework option (Devco/Genus Development Framework)
- MTHA subject to Public Contract Regulations i.e. OJEU process



- Project objectives refined in early 2010 with structural investigations showing internals solid
- Enhanced focus on historical elements, sustainability, and needs of end user/operator
- In January10 we had elemental cost plan and sketch scheme from Chapter Arts, Cardiff
- Produced draft spend profile & programme
 March 10 and refined procurement strategy
 adopting traditional approach with JCT SBC



- Traditional procurement offered greater control of design in Grade 2* listed building
- MTHA pump primed discrete packages of design and costing works allowing more robust projections of time/cost feeding into business plans (risk assessment used throughout)
- Our overall project programme reflected the staggered & overlapping procurements of design team i.e. CDM & architect ahead of QS, M&E and structural engineers



- Selection processes based on Cost/Quality mix
- October 10 procured architects through OJEU on restricted procedure, lump sum fee
- March 11 procured rest of design team (sell2wales/buy4wales i.e. non OJEU)
- Designs and Bills prepared to F2 stage i.e. beyond that required for normal tender production (2nd release of info, November 11.)
- October 11 Contractors advert through OJEU restricted procedure, lump sum

Features



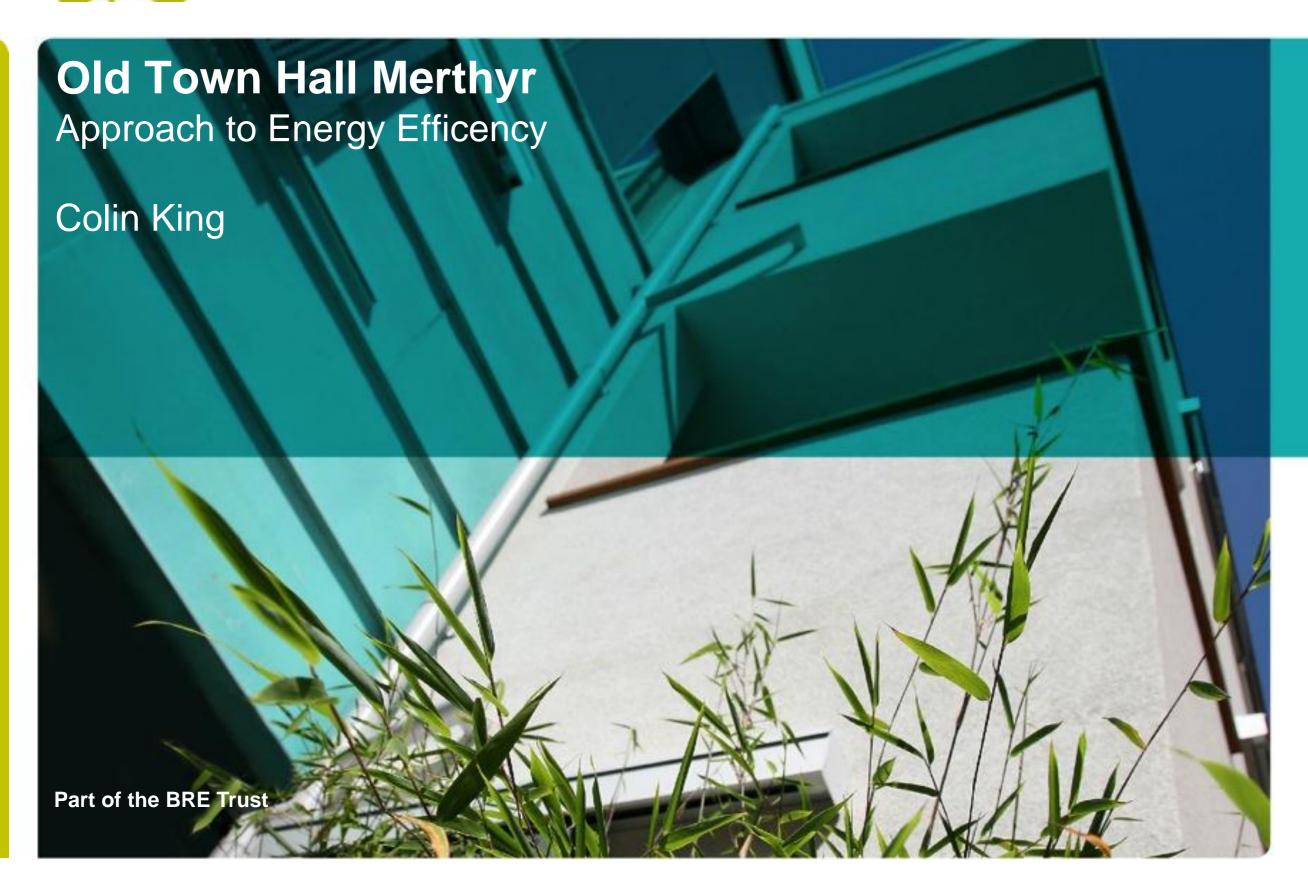
- Site familiarisation tours during tender period
- Interviews with presentations (scored)
- Contractor's briefing session to explain ITT
- Consultants part of Contractor selection process
- Architects provided sketch designs for roof over courtyard
- Resource allocations of staff required
- Programmes and cashflows from Contractors
- Used RIBA, RICS, ACE and JCT forms
- GMP approach to Final Account and time



END

Gracia Consult Ltd
Procurement Strategy & Project Monitoring
www.graciaconsult.com

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Grade 11 Listed Building

- Subject to normal listed building consents
- Desire to deliver a sustainable building
- Not just materials and technologies
- Running Costs
- Passive approach
- Whole Life Costing maintenance v capital cost





Issues

- Old brick wall
- Exposed location
- Empty for many years
- Very damp building
- Strange growths in the fabric
- No requirement for unjustifiable technologies or solutions.



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Issues





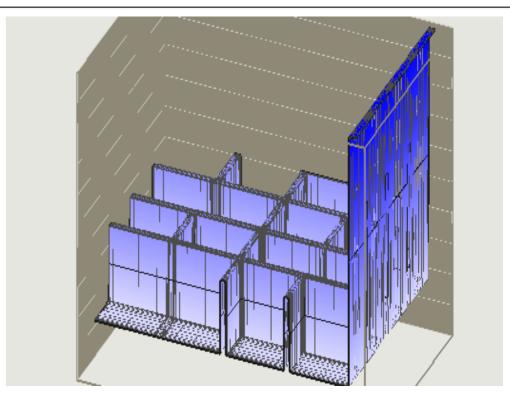


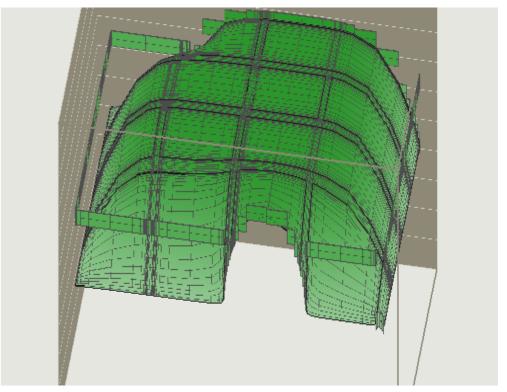




The Solution?

- Wufi 2D modelling of heat and moisture transfer through walls
- Actual weather data
- Long term climate change analysis
- Insulation applied by zone and risk
- Sampling of materials and moisture content

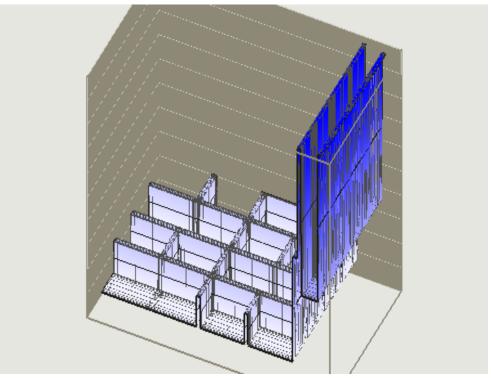


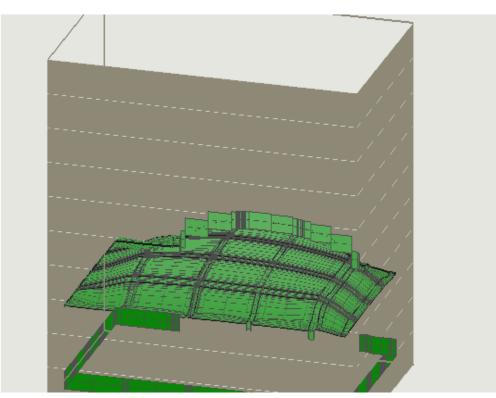


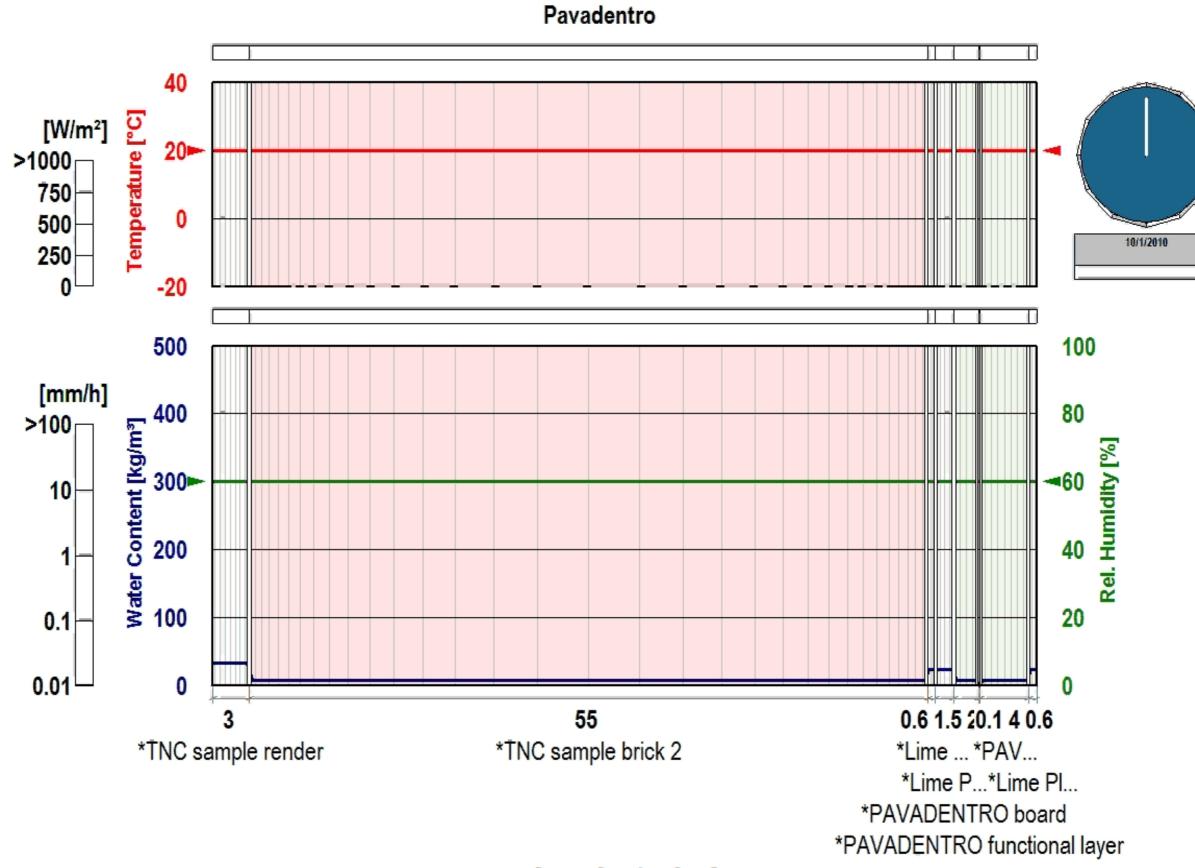


Modelling Results – Dynamic Modelling

- Water content shifted to where it can be dealt with. Using open strand insulation and lime based mortar.
- RH levels lowered in the wall
- 2 climate change predictions modelled no significant risk even in worse case scenario.

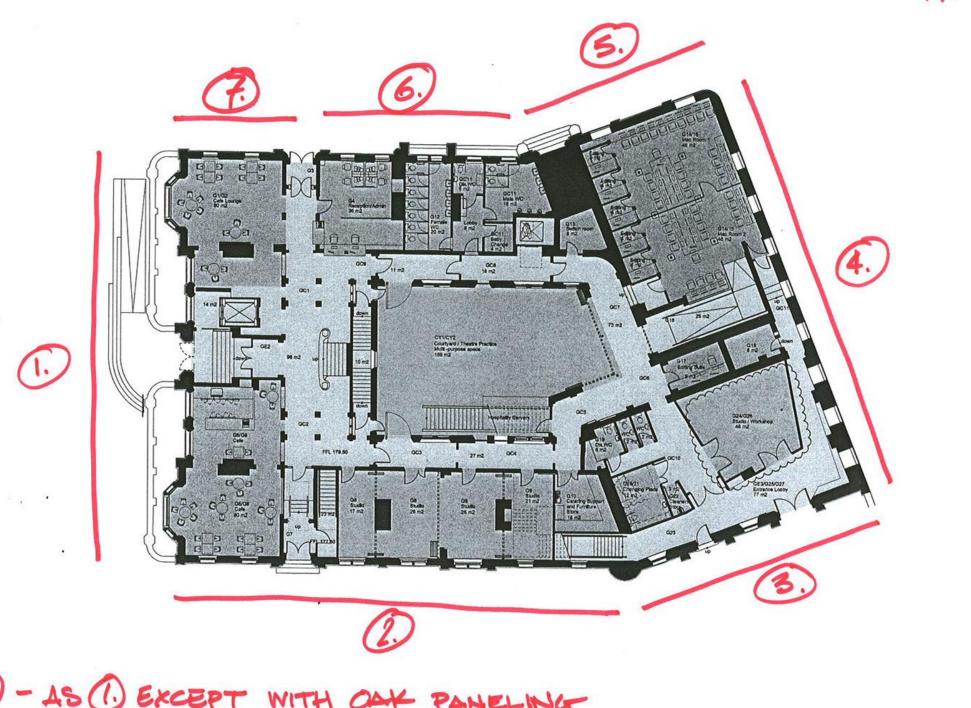






Cross Section [cm]

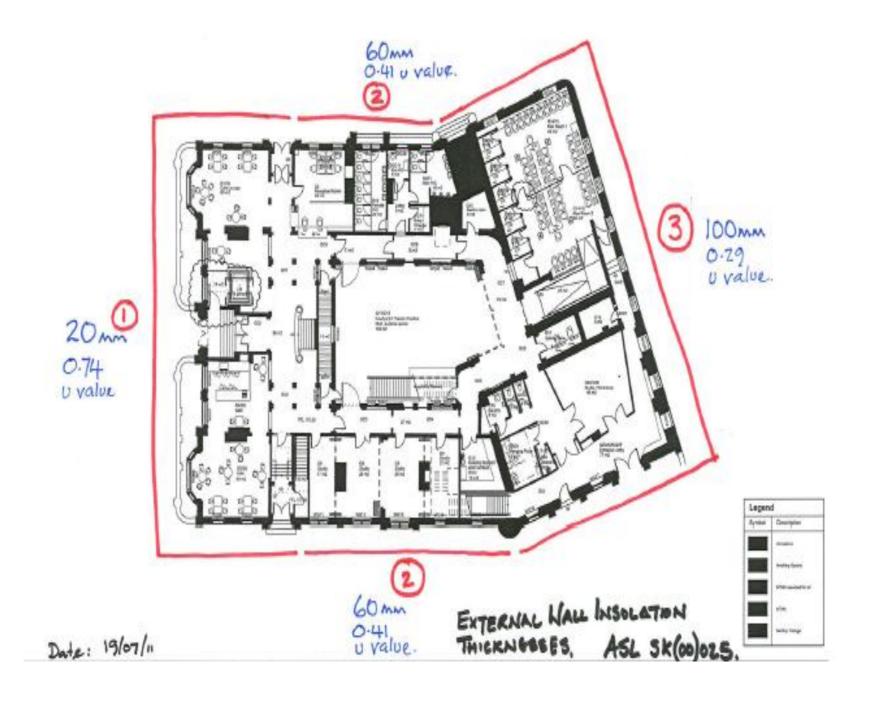
Original Approach



8) - AS () EXCEPT WITH OAK PANELING



Zoned Approach Solution





Internal Building Conditions

- Although a technical solution was possible – issues around suitable resilience, robustness, and acceptable maintenance costs.
- High moisture content in the walls
- Compatibility of insulation and lime plaster





Other Approaches

- External space now internal space.
- Balance of the sustainable principles
 - Lower running costs
 - Reduced CO² emissions
 - Heritage preserved and enhanced
 - No risk to external fabric
 - Practical solutions for long term viability.
 - Flexible space for end user changes.







High performing glazing

- Pilkington Spacia
- External space now internal space
- Insulation where appropriate





Exemplar

- The process
- The people/ their bravery
- The balance of heritage and sustainability in all its aspects
- Life Cycle Analysis

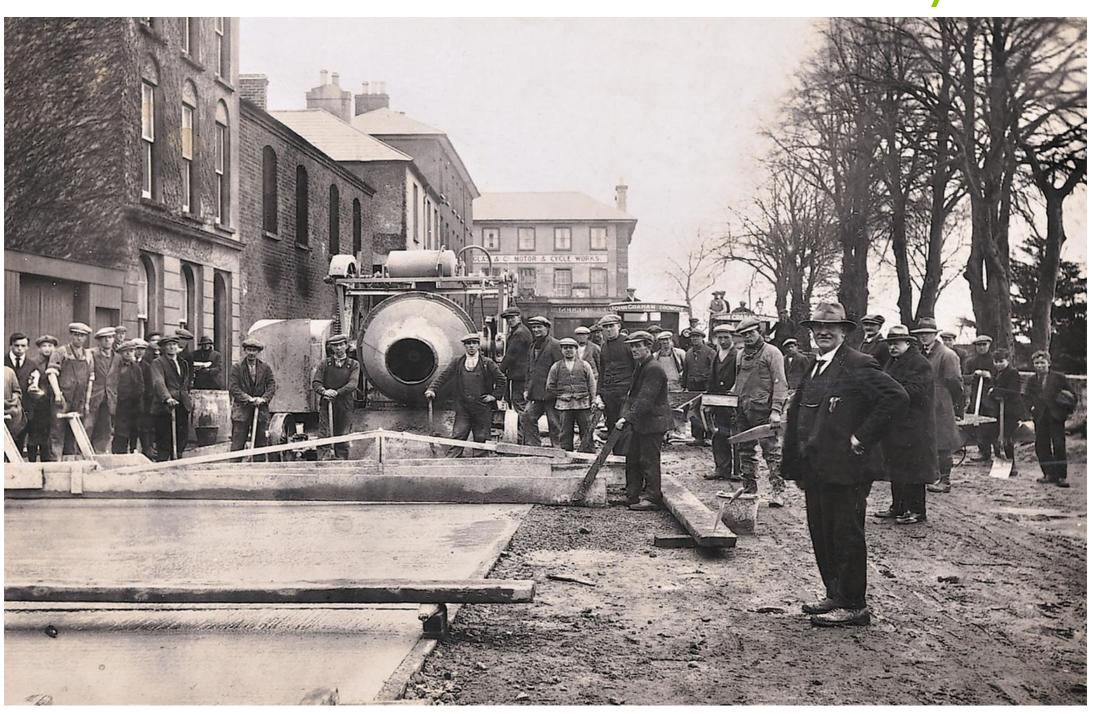


Gerry Rowe
Contracts Director
GRAHAM

GRAHAM

CONSTRUCTION

Practicalities & Buildability





Practicalities & Buildability

- Discovery
 - Working with / providing solutions to the unknown
- New into Old
 - Integrating modern materials and equipment without compromising original aesthetics
- Access and Storage
 - Constructing building with limited site access and storage facilities leading to Alternative access routes
 - Careful scheduling and managing site deliveries
- H&S and Productivity
 - Renovating and constructing within building, whilst being able to maintain high standard of Health & Safety
 - > Ensuring adequate workspaces were provided to facilitate productivity on site

Labour & Materials Issues















Labour & Materials Issues

Locally Sourced Suitable Materials

- Sourcing sufficient & suitable materials utilising locally sourced materials & suppliers
- Local supply chain that met our program of works or having to reach agreeable compromise

Low Interest from Local Supply Chain

Lower than expected interest from Local Supply Chain to become involved in 'Local Community Project' (Low attendance at an organised 'Meet the Buyer' event)

Local Contractor Issues

Being able to source Local Contractors who had; sufficient resources, specialist experience & able to facilitate 'Out of Hours' working when necessary

Manufacture of Bespoke Materials

Having to manufacture bespoke materials & machine tools to ensure replication of original features were integrated into the fabric of the building

Liquidation of Supply Chain

Dealing with a Contractor who had gone into liquidation: Dealt with HR issues around employment of operatives on site, and honoured supply Chain Commitments to source materials allocated to project. Resequencing of the works.



Thank You

Delivering quality construction projects in a safe, professional and sustainable manner for over 200 years